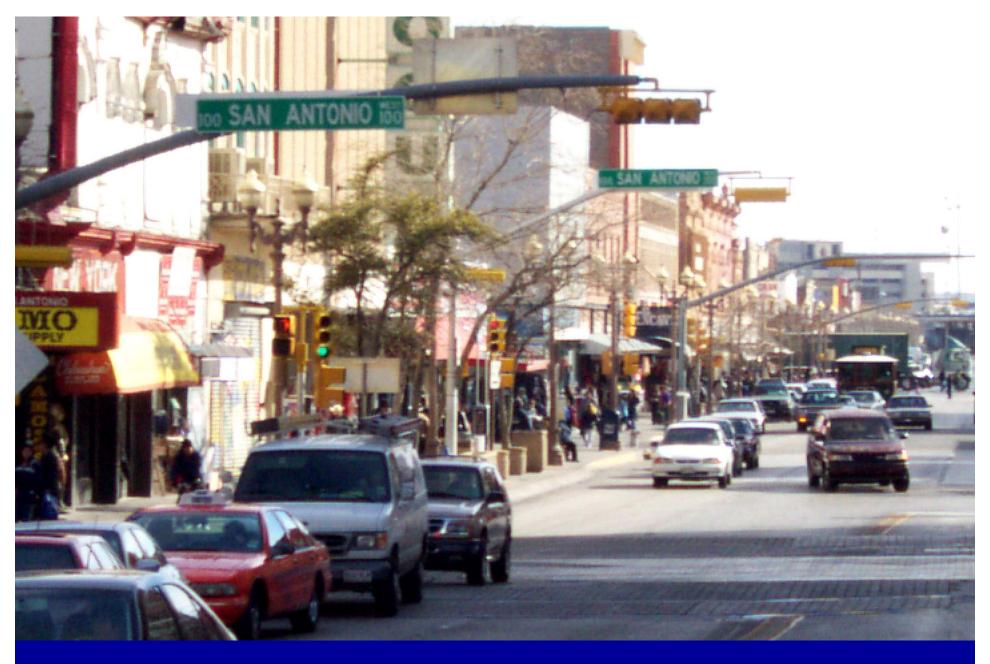


El Paso Downtown 2015 Plan

City Plan Commission – Community Meetings September 2006



City Development Plan Adoption Process

Comprehensive Planning Process

An adopted official statement of a community that sets forth future broad-based policy of the community in terms of physical, social & economic values.

Serve as addendums to the adopted comprehensive plan & focus on specific geographic areas of the community. These plans are intended to provide more detailed goals, policies & guidelines; describe land use patterns specifically; & propose a shorter program for implementation.

Comprehensive Plan



Regional Plans

Neighborhood Plans

Urban Design Plans

Corridor Plans

Downtown Plans



Review Preliminary Framework & Recommended Strategies

Hold Public Meetings & Charrettes to Identify Issues/Concerns

Revise Preliminary Framework Based on Public Input Collected

Develop Formal Plan with Maps & Text

Hold Public Meetings to Present Formal Plan T A S K

T A S K

2



City Development Plan Review

Formal Plan Processing & Adoption

Staff & CPC Conduct First Public Hearing on Formal Plan

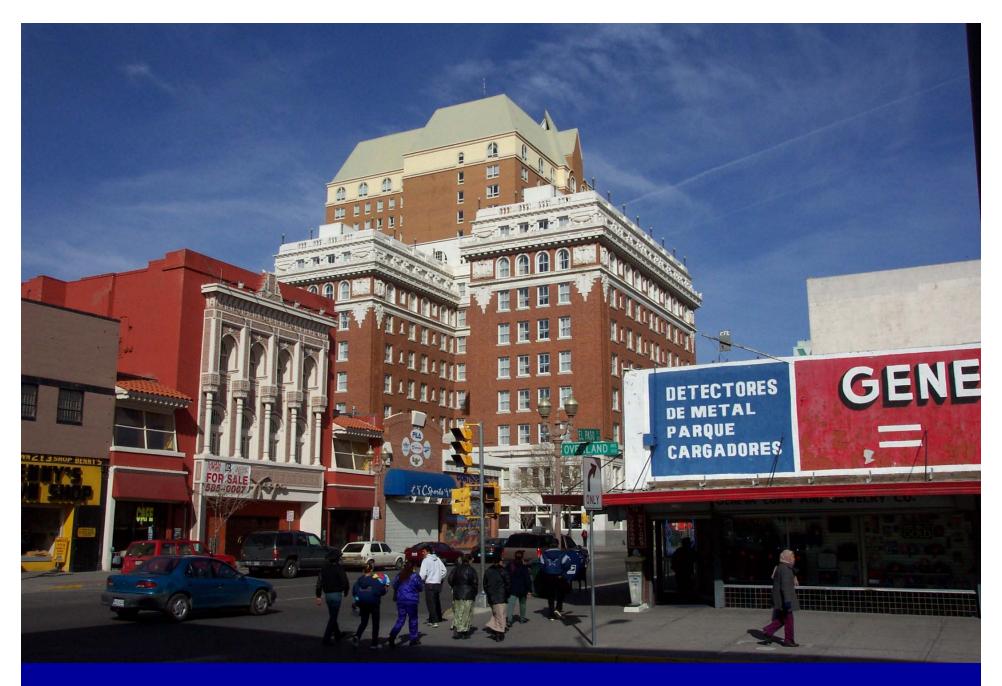
Review & Recommendation by Technical City Staff

Review & Recommendation by CPC at Second Public Hearing

Introduction of Ordinance Adopting Final Plan – City Council

Public Hearing on Ordinance Adopting Final Plan – City Council





Overview of Project History

Project History

2004 Paso Del Norte Group Foundation (PDNG) takes the lead

2005 City Council commits \$250,000 to PDNG toward development of a Downtown Plan

- Total of \$759,000 secured by the PDNG for this effort

\$250,000 City of El Paso

\$259,873 EDA Grant

\$250,000 Private Sector

- PDNG remains the fiscal agent

SMWM planning firm hired by PDNG



Project History

SMWM Scope of work:

- Phase I, Preliminary Framework (the visioning strategy)
- Phase II, Land Use Plan (specific land use recommendations following community input)
- Phase III, Formal Land Use Plan (with phasing & implementation strategies)

March 2006 Preliminary Framework presented by PDNG to City Council

City Council acceptance & direction to City Manager to commence public process & forward recommendations

SMWM to serve as City's consultant



RESOLUTION

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

That the City Council accepts the plan for the revitalization of downtown El Paso submitted by the Paso Del Norte Foundation and that the City Manager be authorized to commence the public process necessary to prepare a recommendation for City Council regarding an amendment to the City of El Paso Comprehensive Plan to incorporate the Paso Del Norte Foundation proposal.

ADOPTED this 31st day of March 31, 2006.

THE CITY OF EL PASO

ATTEST:

Richarda Duffy Momsen, City Clerk

APPROVED AS TO FORM: ..

Sylvin Borunda Firth Assistant City Attorney



Project History

July 2006 Revised Preliminary Framework presented by City / SMWM to City Council

City Council approval of Preliminary Framework (Phase I); approval of Resolutions

Phase II commences





Synopsis of Emerging Issues

Public Input

| CONCERN / ISSUE | RESPONSE |
|--|---|
| Lack of public input during plan visioning process | Preliminary Framework developed to foster public input |
| Restarting plan process | Plan development process allows public input & change; seeking City Council authorization on Preliminary Framework to advance project |
| Rescinding City Council acceptance of PDNG Plan | Direction given to City Manager to seek public comment, finalize the plan development & submit recommendations to City Council; Acceptance does not mean Approval or Adoption |
| Protection of historically & culturally sensitive buildings & properties | Plan will identify & pursue opportunities for preservation; Value Statements & Map Changes |
| Consideration for ADA accessibility throughout the area | Formal Plan & Project implementation will follow federal, state & local standards |



Plan Design

| CONCERN / ISSUE | RESPONSE |
|---|--|
| Need & basis for downtown revitalization | A vibrant downtown area will enhance economic opportunities citywide; Significant decline in housing stock, diminished tax base & deteriorating building & property conditions |
| Demolition of 127 acres of the Downtown Area | Preliminary Framework does not call for demolition of 127 acres; Value Statements & Map Changes |
| Size of Study Area | Study Area reflects the scale & scope of five planned districts that serve as catalysts for downtown redevelopment |
| Compatibility & linkages to adjacent properties & neighborhoods | Will be specifically addressed in design standards for districts; Value Statements & Map Changes |
| Significant blighted buildings are not included in the redevelopment area | All areas of the Downtown Plan will be addressed with priority efforts for code enforcement |



Plan Design

| CONCERN / ISSUE | RESPONSE |
|---|---|
| Sensitivity to design of new development | Will be specifically addressed in design standards for districts; Value Statements |
| Extension of First Street | Recommended as the single most important action to deliver a new multi-faceted retail mixed use development |
| Incorporation of public transportation | Transportation components (vehicular & pedestrian) have been considered in the Preliminary Framework & serve as critical linkages to the districts; will be detailed in the formal plan development |
| Districts & projects need to maintain El Paso's unique heritage & culture | Plan development will incorporate unique El Paso flavor; next phase formal plan development will incorporate design standards |
| | |



Residential

| CONCERN / ISSUE | RESPONSE |
|---|--|
| Displacement of residents | Implementation strategies will address housing replacement as catalyst projects; Value Statements & Map Changes |
| Creation of other culturally sensitive neighborhoods | Plan will address creation & development of special districts; Value Statements |
| Types of residential mix & affordability | Approximately 500 housing units are proposed to be replaced as an initial catalyst project; Value Statements & Map Changes |
| Location of proposed housing | New affordable housing will be provided to any displaced resident within the Downtown Area; Value Statements & Map Changes |
| Relocation assistance for residents (temporary & permanent) | Implementation strategies will include relocation & financial assistance; Value Statements |



Commercial

| CONCERN / ISSUE | RESPONSE |
|---|--|
| Razing of historic or other significant buildings within the area | Plan will identify & pursue opportunities for preservation; Value Statements & Map Changes |
| Location & need for an arena | Recommended as an anchor catalyst project, however expansion of the district will allow for other location considerations |
| Displacement of existing businesses | Expanded retail areas will create synergies between existing & new retail business; Value Statements |
| Introduction of large-scale retailers & impact to small business | Implementation strategies will require prototypes that preserve local business; Value Statements |
| Lack of feasibility & marketing analyses to support retail growth | Preliminary economic study & retail impact analyses conducted by Oster & Graven; indicates area will support an expanded retail area |



Commercial

| CONCERN / ISSUE | RESPONSE |
|---|---|
| Impact of plan recommendations on cross-border trade | Proposed Preliminary Framework maximizes cross border trade opportunities |
| Types of commercial / retail mix | Addressed by five district components & opportunities for linkages; detailed land use considerations will be part of next phase plan development |
| Location & type of parking | Parking is addressed as a critical component of the Preliminary Framework; detailed parking standards will be part of next phase plan development |
| Relocation assistance for business owners and tenants | Implementation strategies will include a program for relocation, replacement & development of new opportunities; Value Statements |
| Need for job training & workforce development in the area | Implementation strategies will include a job training focus for area residents; Value Statements |



Financial

| CONCERN / ISSUE | RESPONSE |
|--|---|
| Estimated cost to implement redevelopment plan | This analyses will be addressed as part of the next phase formal plan development; Value Statements |
| Effect on taxpayers due to redevelopment plan | Will be analyzed as part of implementation & funding recommendations; Value Statements |
| Lack of information regarding incentives to be offered | Incentive packages under consideration & development in the City's Economic Development Office & citizen taskforces; will be part of next phase formal plan development |
| Loss of private ownership to a REIT | Local investment opportunities will be included in implementation strategies; Value Statements |
| Impact of renovations to assessed valuations | Looking to increase property values within the area to increase economic development opportunities |

Financial

| CONCERN / ISSUE | RESPONSE |
|--|--|
| Opportunities for local investment | Implementation strategies will encourage new public & private investment; Value Statements |
| Other catalyst projects as investment drivers | All opportunities will be considered; key catalyst projects are necessary to jumpstart the success of the redevelopment effort |
| Federal, state & local funding repayment | Areas identified & repayments will be made where necessary; next phase formal plan development will look to minimize these impacts |
| Need for a Tax Increment Financing Zone (TIRZ) | Seen as an implementation funding strategy that may be considered to target tax dollars into the area; requires future City Council action |
| Lack of feasibility & marketing analyses conducted to support plan | Preliminary economic study & retail impact analyses conducted by Oster & Graven; supports increase in retail expansion |

Implementation

| CONCERN / ISSUE | RESPONSE |
|--|--|
| Deadline for plan adoption | Plan adoption will follow ordinary study area plan analyses & processing; Value Statements |
| City's commitment for plan implementation | Implementation & funding strategies will be addressed in next phase formal plan development |
| Establishment of Redevelopment Office to guide actions of the plan | Hiring for City Redevelopment Office within Economic Development Department underway; Value Statements |
| Code enforcement priority to area | Ongoing effort; implementation strategies will focus on expanded efforts; Value Statements |
| Compliance with adopted plan if Real Estate Investment Trust (REIT) is created | All investment & development in the area will be required to follow City Council adopted plan |



Positive Input

Change is necessary to create an environment for living, working & recreating in the downtown area

It is time for a vibrant & distinctive downtown

Important cultural, community & historic resources can be a feature of a revitalized downtown

Downtown is an asset for all El Pasoans & creates economic development opportunities throughout the community

The City needs to consider services & amenities in the area for current & future generations

Downtown needs to be thriving to serve both El Paso & Juarez and be a model for a successful international city

Downtown must take an expansive role as a center for jobs & business opportunity for downtown residents & for the region as a whole

Downtown can play a critical role in added & improved resources for the youth of the area

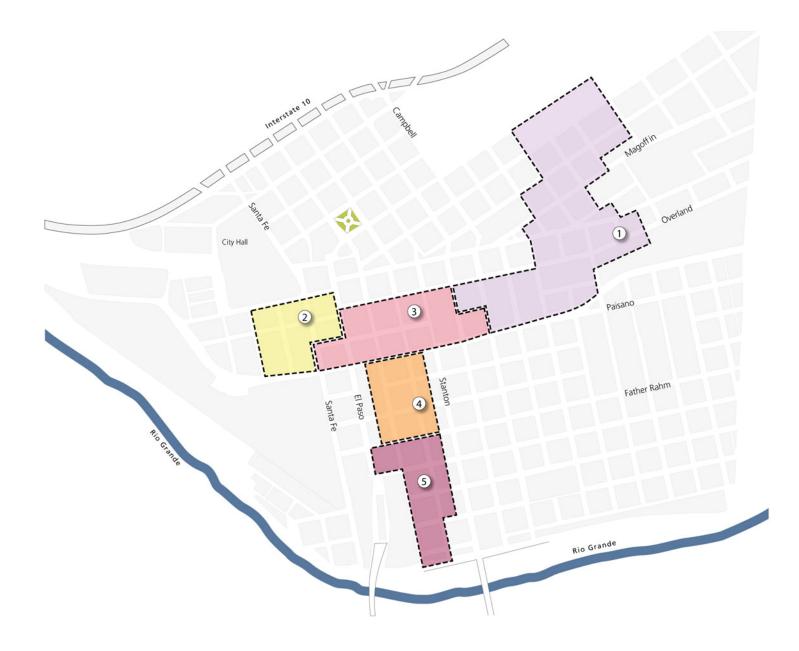
The plan should deliver significant new & improved housing for all income levels





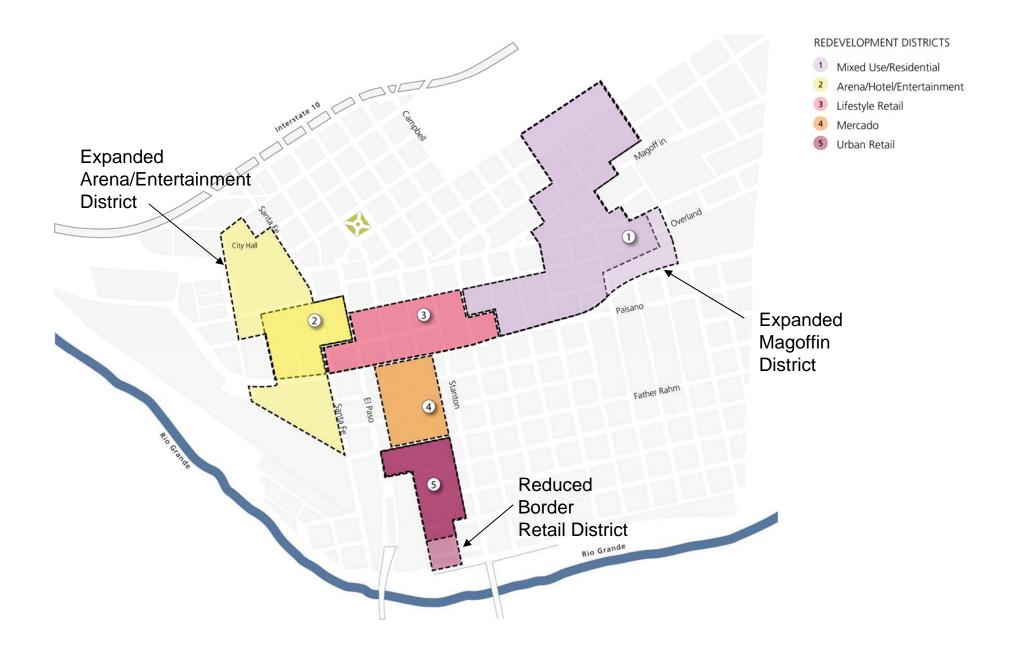
Downtown Redevelopment Plan – Listening to the Community

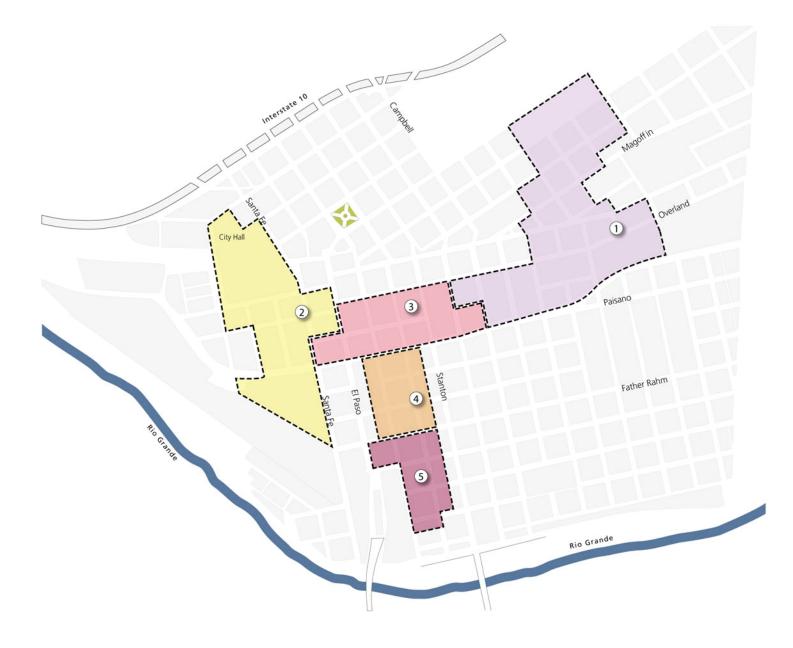




REDEVELOPMENT DISTRICTS

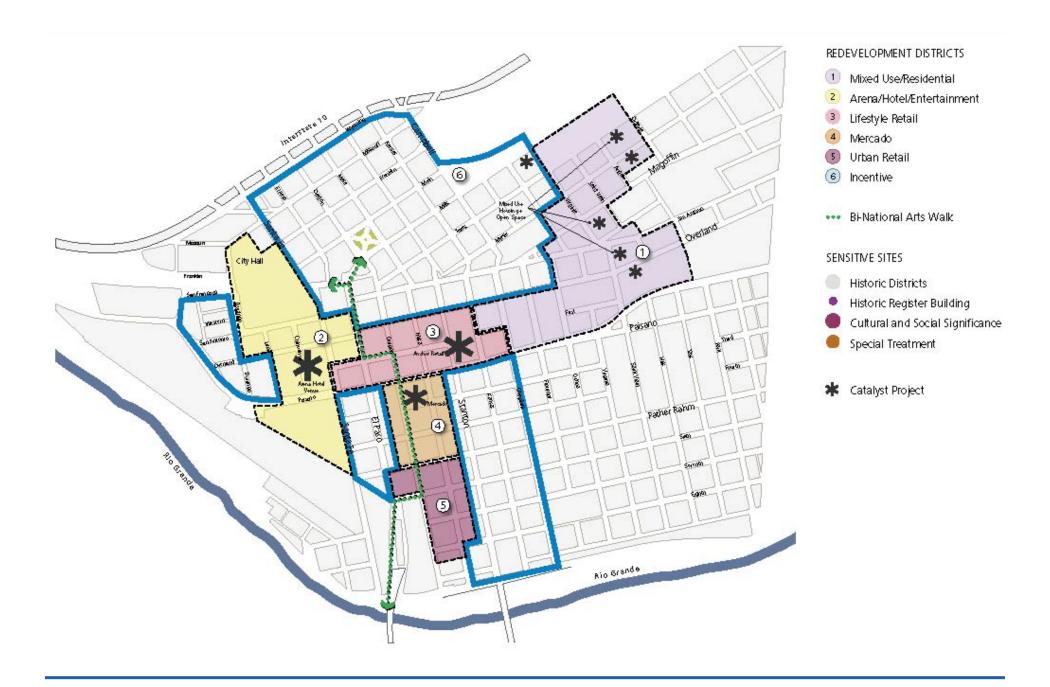
- 1 Mixed Use/Residential
- 2 Arena/Hotel/Entertainment
- 3 Lifestyle Retail
- 4 Mercado
- 5 Urban Retail

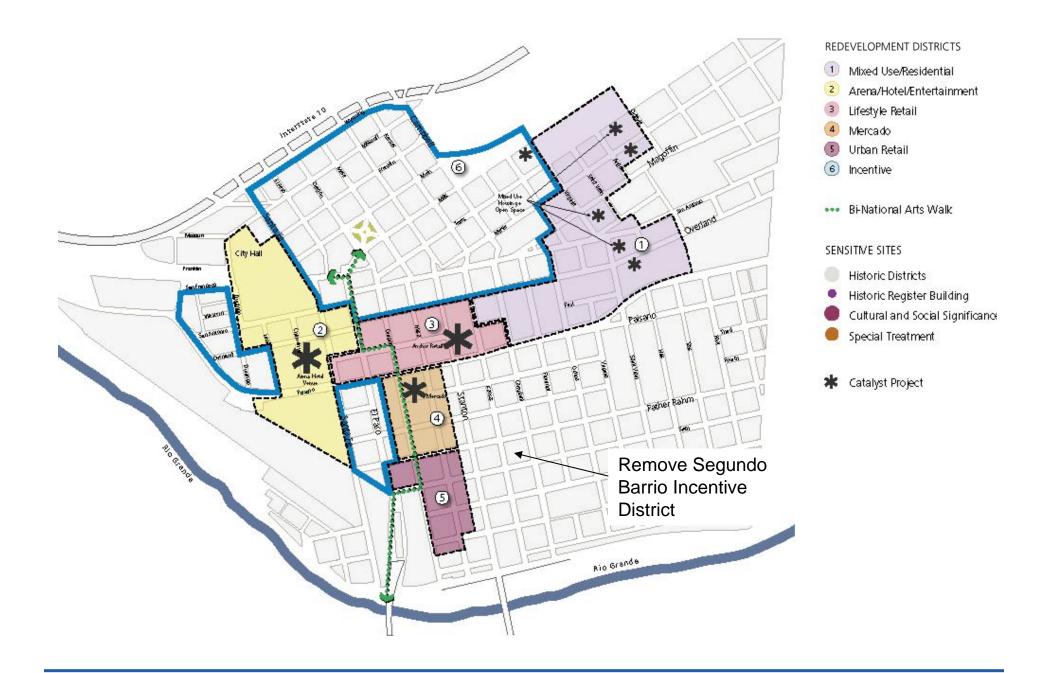




REDEVELOPMENT DISTRICTS

- 1 Mixed Use/Residential
- 2 Arena/Hotel/Entertainment
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- 5 Urban Retail

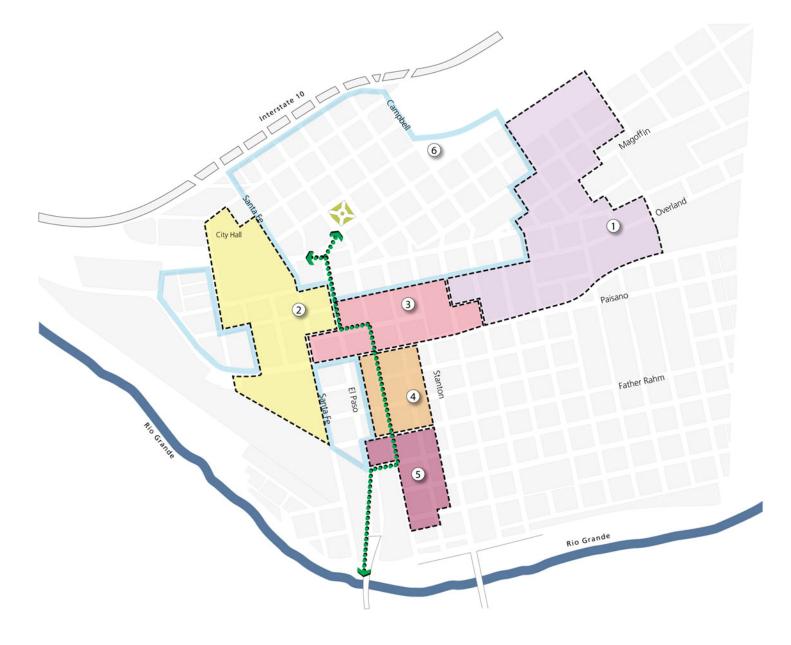




Incentive Districts: Revised Framwork Plan

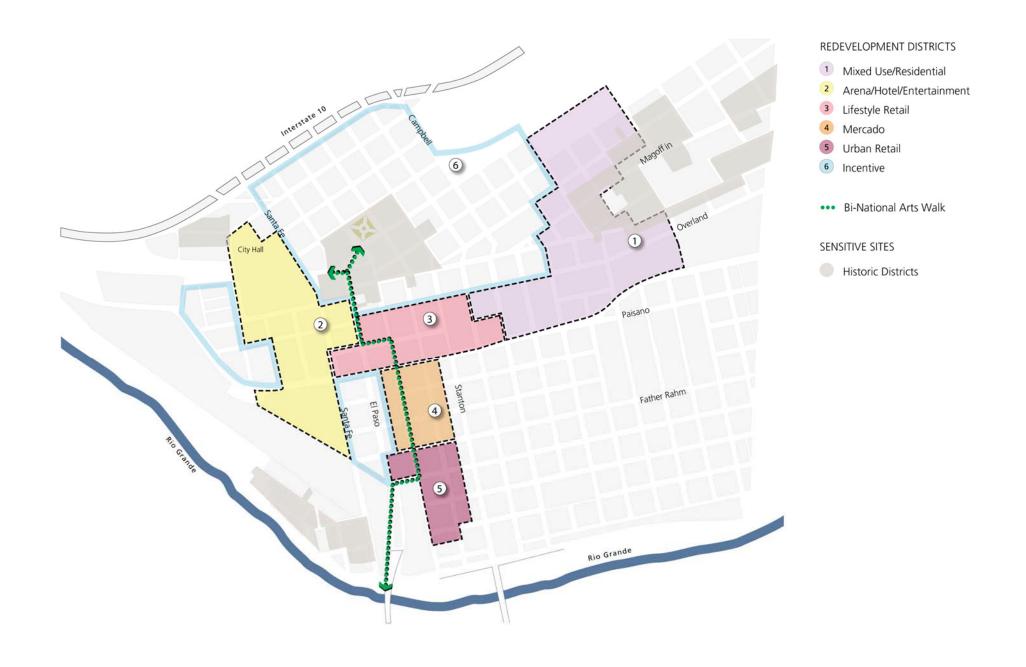
Segundo Barrio – Neighborhood Preservation and Improvement Plan

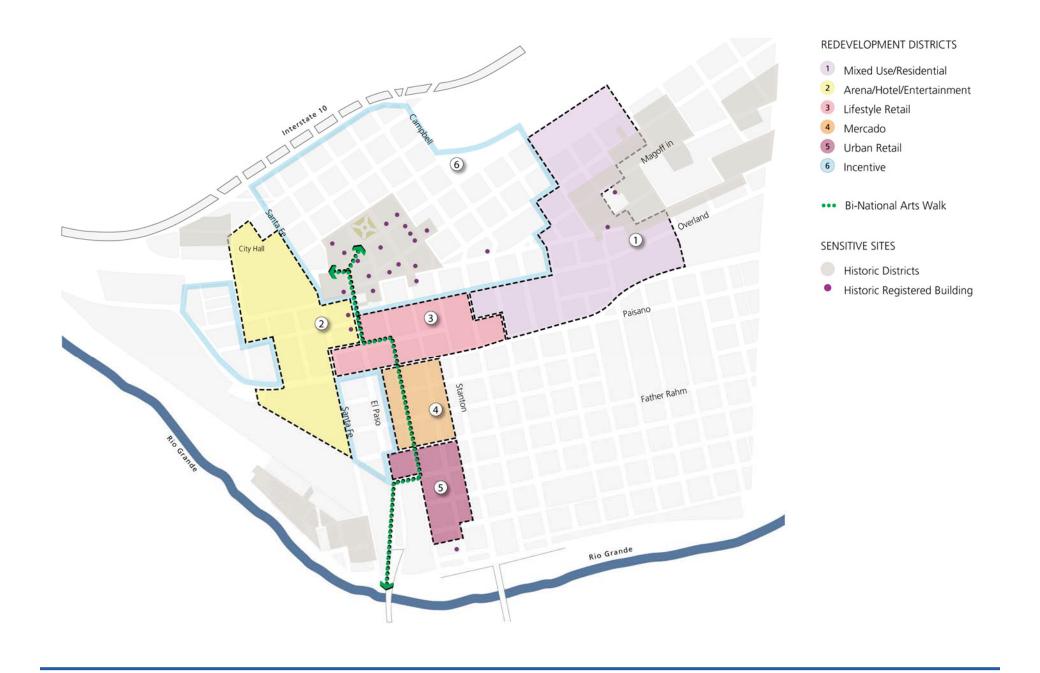
- City staff will work with the community to develop own neighborhood plan
- Incentive area removed east of Stanton
- Respect for existing history buildings, people, community icons
- Focus on youth, education and recreation
- Focus on creating a variety of high-quality housing for area residents
- Focus on creating jobs for the community

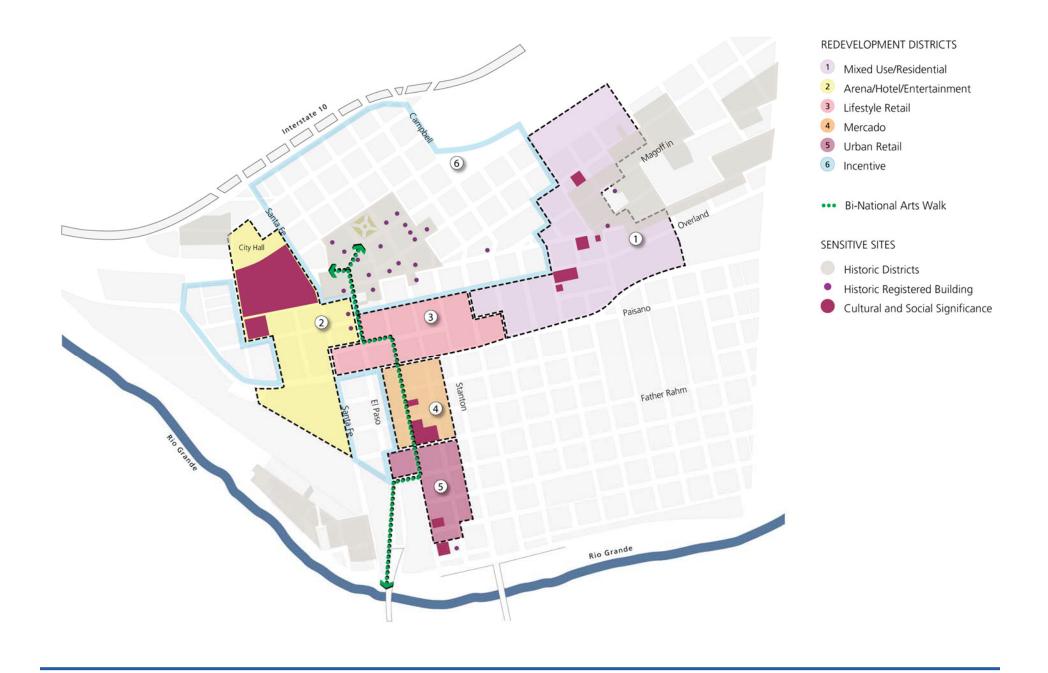


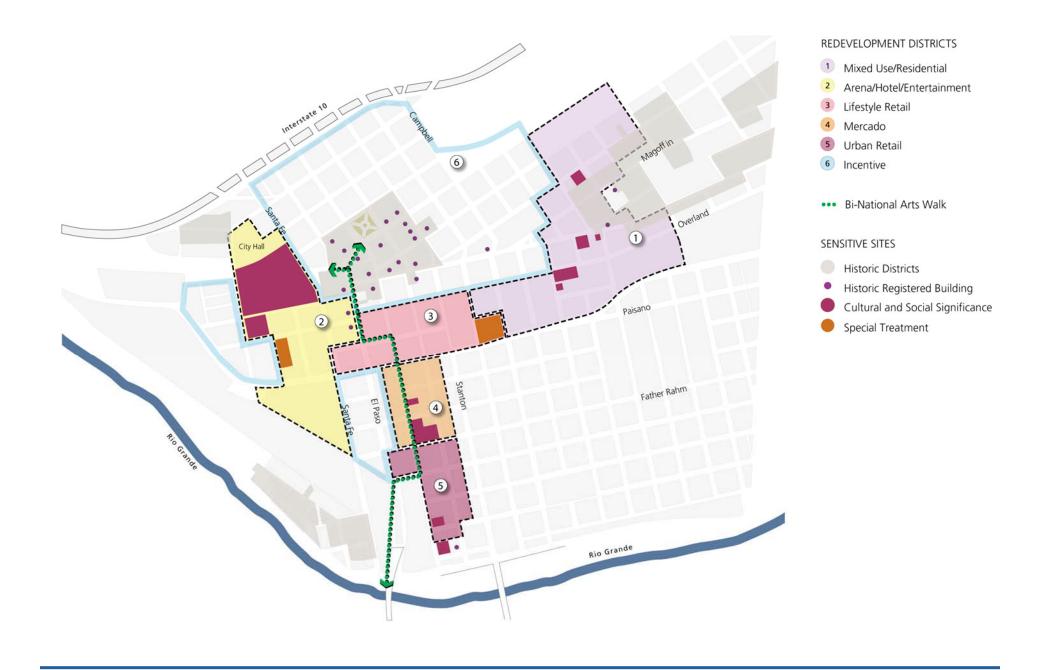
REDEVELOPMENT DISTRICTS

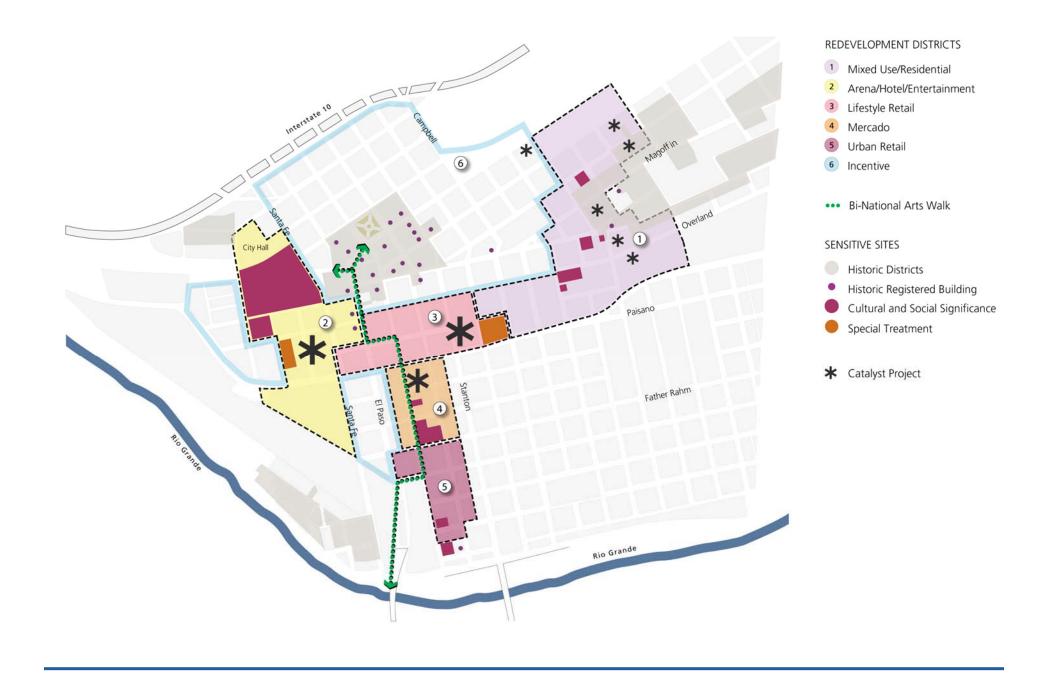
- 1 Mixed Use/Residential
- 2 Arena/Hotel/Entertainment
- 3 Lifestyle Retail
- 4 Mercado
- 5 Urban Retail
- 6 Incentive
- ••• Bi-National Arts Walk



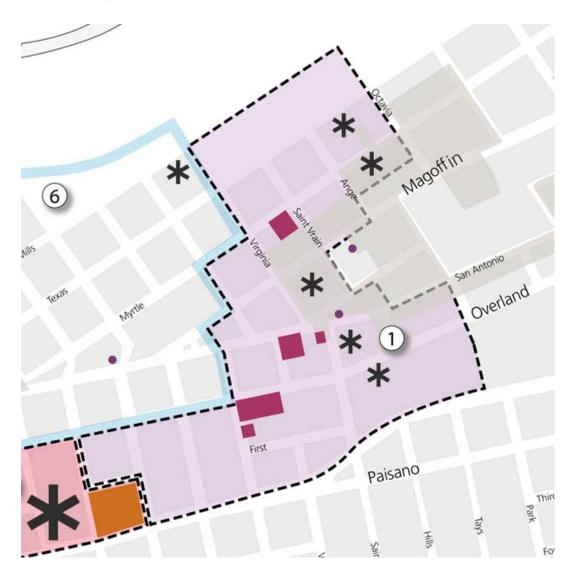






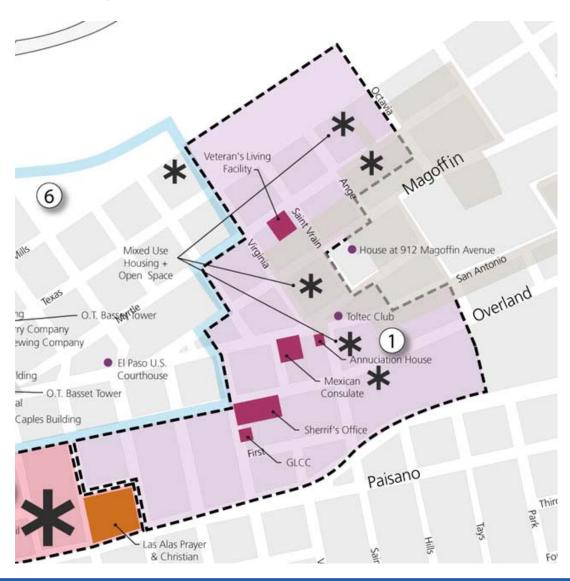


Magoffin Mixed-Use Residential Area



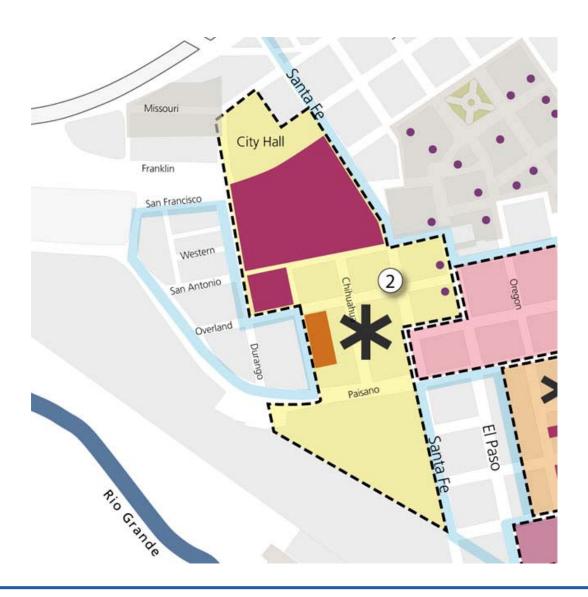
Closer Look: District 1

Magoffin Mixed-Use Residential Area

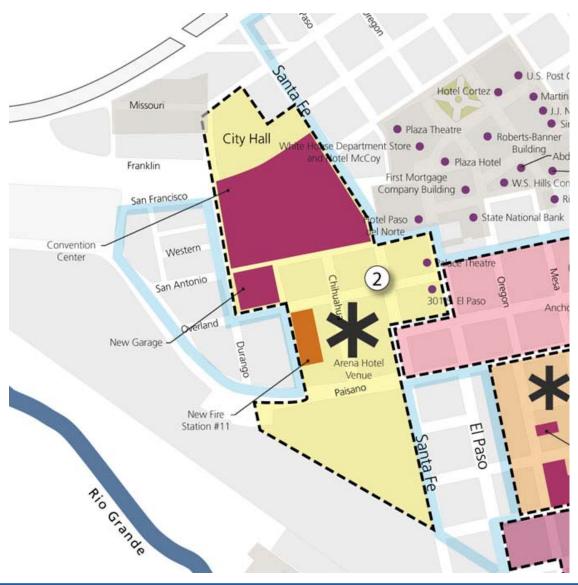


- Sensitive sites to be preserved
- Opportunity infill sites for mixed use housing and open space
- Catalyst housing projects (400 units+) address immediate need for housing
- New housing and retail increases viability and vibrancy of existing Magoffin neighborhood and creates new ongoing infill opportunities

Santa Fe Street Arena/Hotel/Entertainment

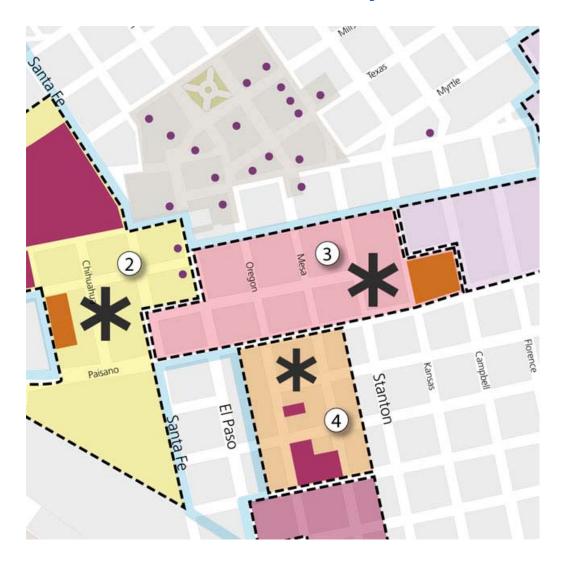


Santa Fe Street Arena/Hotel/Entertainment

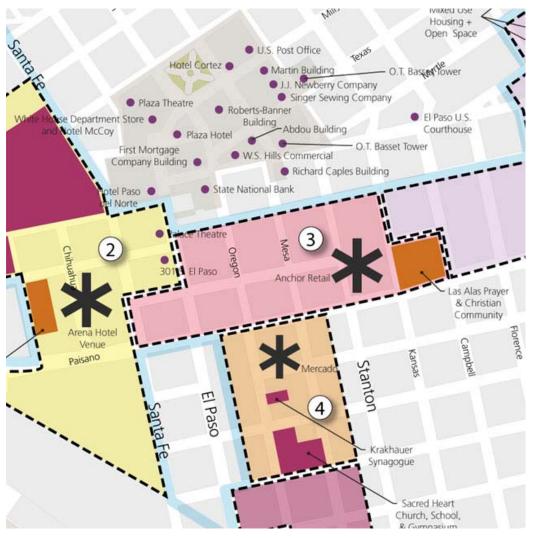


- Redevelopment District enlarged to encompass Convention Center, City Hall, and railyard site
- Allows proposed arena configuration to more flexible to accommodate existing sensitive sites
- Offers greater area to accommodate all uses and better linkage to regional access north and south
- Takes advantage and utilizes recent public realm improvements
- Area to be studied to understand shared resources and uses

First Street Retail Catalyst

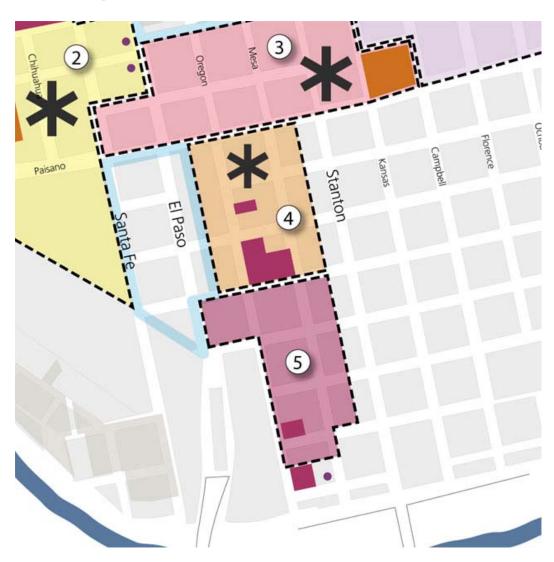


First Street Retail Catalyst



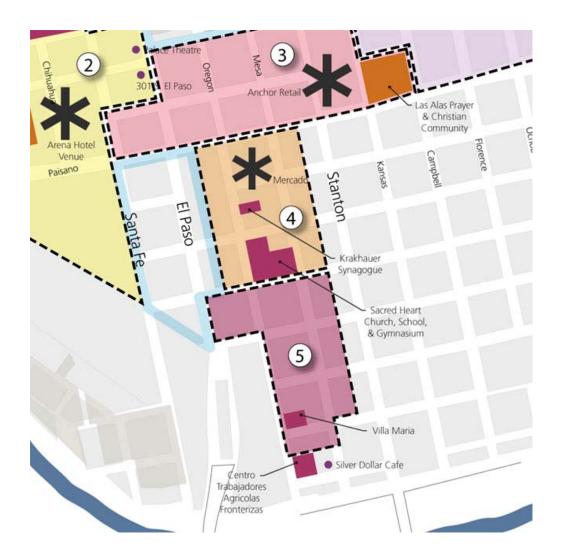
- Opportunity to adaptively reuse historic and significant buildings
- Best opportunity to assemble a number of parcels for major retail catalyst
- New First Street creates opportunity for pedestrian-oriented retail street
- Retail development can potentially include space for displaced retail tenants or thematic retail cluster (e.g. Korean retail village)

Oregon/Mesa Mercado & Urban Retail



Closer Look: Districts 4 & 5

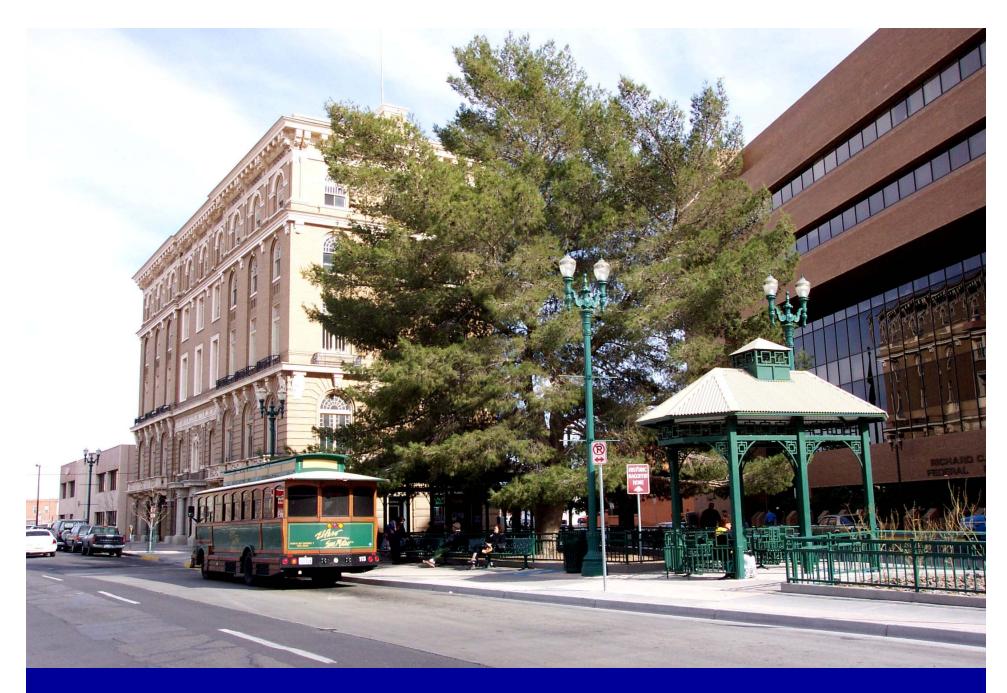
Oregon/Mesa Mercado & Urban Retail



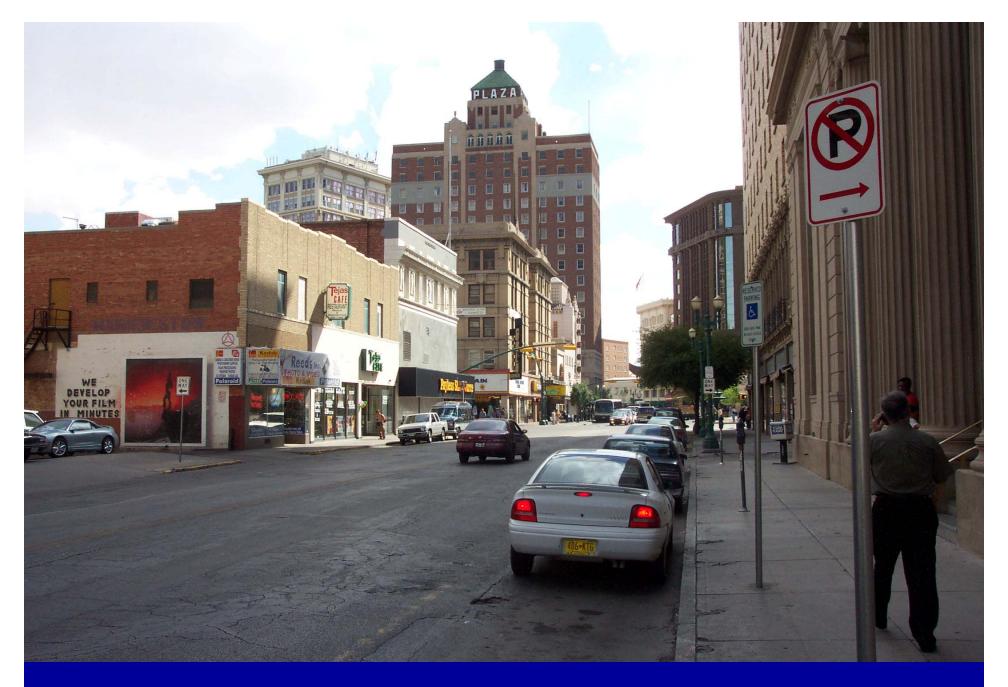
- Plan recognizes significant historic, cultural and community places
- Adjacent El Paso and Stanton Street retail areas maintained
- Mercado catalyst expands local retail and opportunities for arts, crafts, and ethnic markets
- New plaza, park and arts walk contributes to neighborhood revitalization
- El Paso Street not impacted, circulation continues unabated
- Border retail offers southern anchor to
 "golden horseshoe" and parking resource



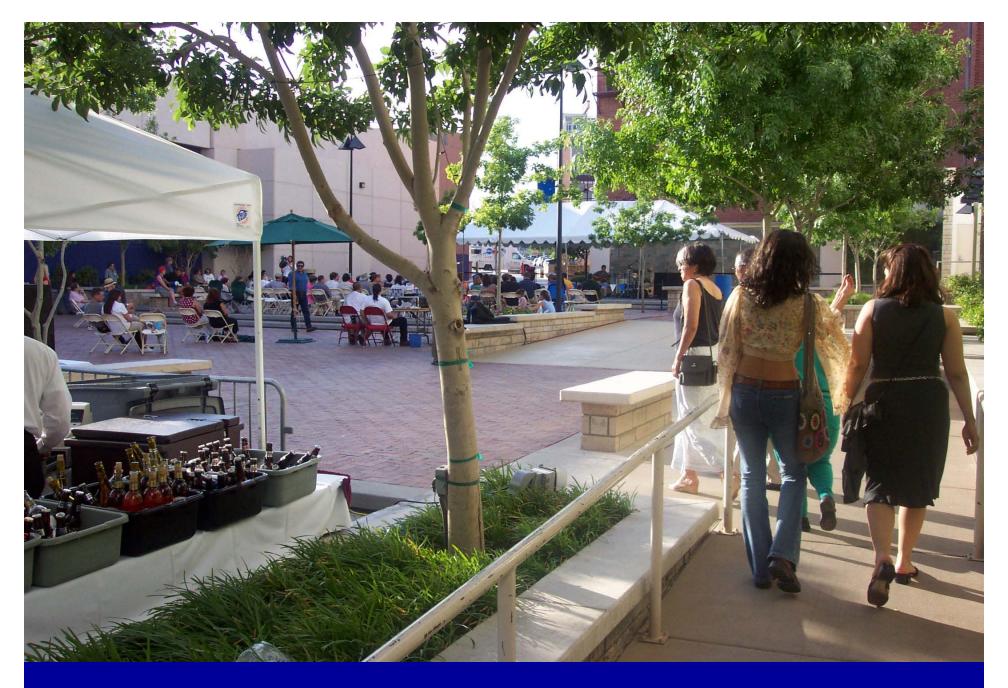
Approval of Revised Preliminary Framework



Resolution #1 – Guiding Values



Resolution #2 – Suspends Use of Eminent Domain



Resolution #3 – Downtown Business Preference





Downtown 2015 Plan Presentation

- 1. Introduction and Objectives
- 2. Setting and Opportunities
- 3. Re-imagining Downtown: Land Use Framework
- 4. Urban Design Guidelines and Development Standards
- 5. Implementation Recommendations

What Does the Downtown 2015 Plan Do?

- Establishes vision for future redevelopment
- Sets redevelopment and incentive areas
- Creates districts, each with different focus and objectives
- Provides land use framework to guide types of land uses
- Establishes flexible uses, building types, building height and massing
- Provides development guidelines and standards
- Identifies public realm investments to connect and enhance new development
- Creates implementation options
- Provides relief for project impacts

Downtown Objectives

- Build on El Paso Strengths
- Create a Dynamic, Mixed-use Downtown Inviting all El Pasoans
- Introduce New Investments that are Catalysts for all Downtown
- Create Opportunities for Private Investment
- Enhance the City's Cultural and Historic Heritage
- Develop High Quality Housing for Area Residents
- Create Jobs for El Pasoans
- Increase the City's Tax Base

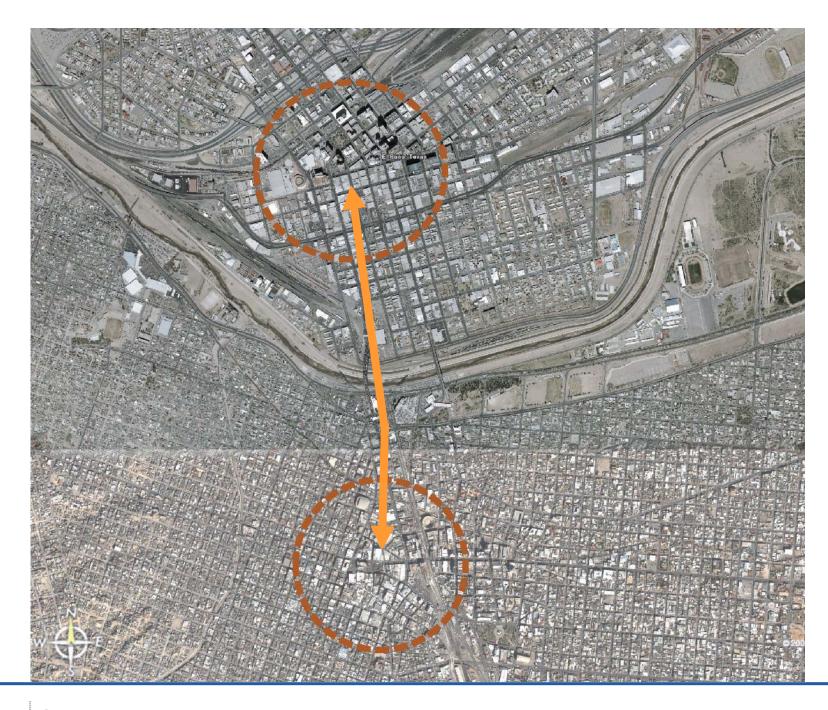
Key Urban Design Principles

- Downtown Hub
- Diversity of Uses and Activities
- Diversity of Retail Uses
- Real Urban Place
- Authentic El Paso
- Dense Urban Fabric
- Major Attraction
- Transit Options
- Great Pedestrian Focused Streets
- Vibrant Neighborhoods

Setting and Issues

What Project Team Did

- Reviewed past studies, reports, and data
- Thorough survey of study area
- Talked with community and business leaders and citizens
- Looked for lessons in other downtown success stories
- Analyzed the assets, opportunities, and issues
- Identified places of historic, cultural, & community importance
- Formulated and evaluated a number of options



Connecting Downtown Juarez to Downtown El Paso











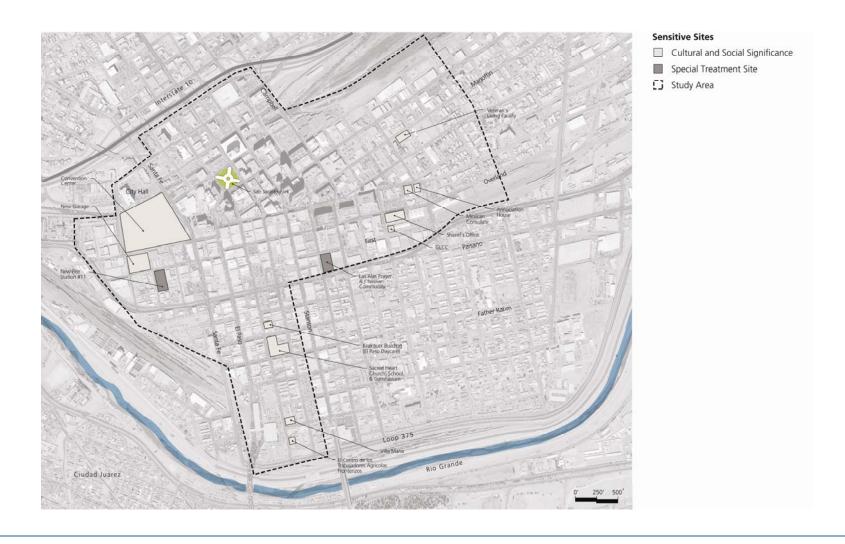


Historic Buildings and Neighborhoods



El Paso Downtown Historic Sites

Sites of Historic, Cultural, and Community Importance

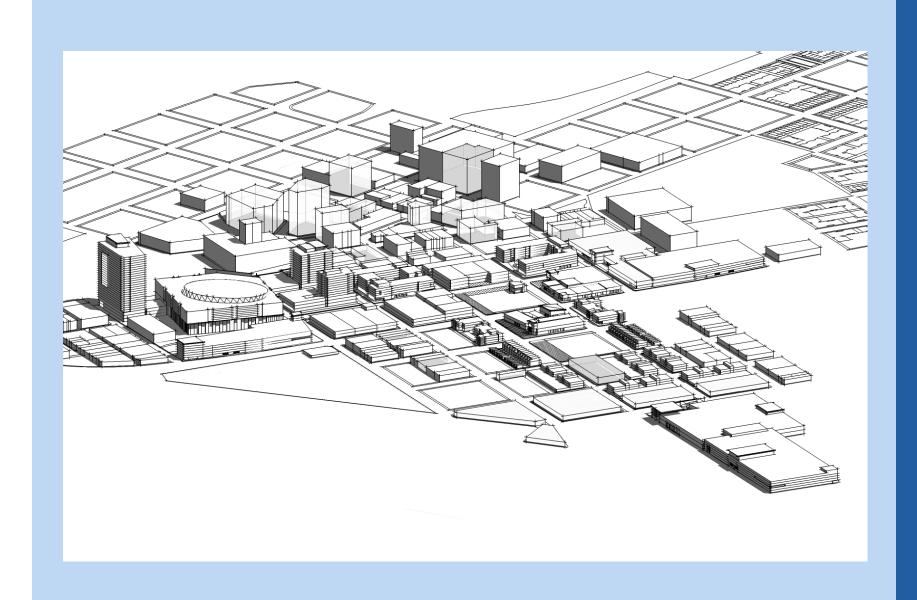


Downtown Challenges

- A long list of unimplemented downtown planning efforts and downtown plans yet no comprehensive vision for realistically attracting private investment
- Historic buildings and established historic districts in disrepair, with substantial and noticeable vacancy in the upper floors
- Years of disinvestment in buildings and housing
- Weak commercial demand and difficulty in attracting new business
- Many vacant lots
- Multiple small-scale private holdings that are not of sufficient scale to attract new investment and uses
- Long-term decline in numbers of residents and businesses
- Private investment has not followed public investments

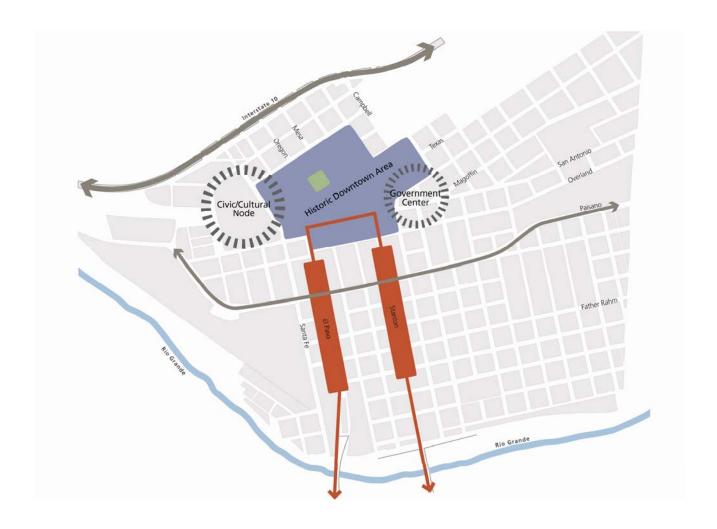
Key Downtown Assets/Opportunities

- Location at Crossroads
- Historic Fabric and Neighborhoods
- Pedestrian Scaled Blocks, compact and walkable
- Growth in Region
- Strong Retail Base
- Proximity to Juarez
- Culture and History
- Public investment in civic amenities
- Government Center and education nearby
- Transit center and connections



Re-Imagining Downtown: Land Use Framework

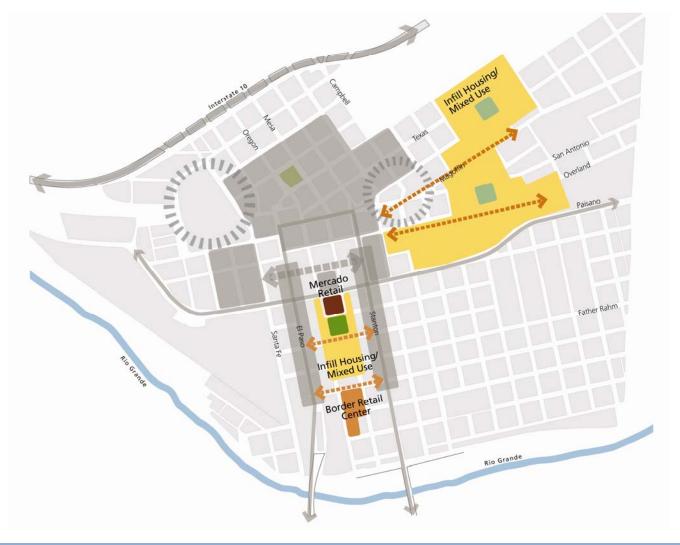
Structuring the Plan: The Foundation



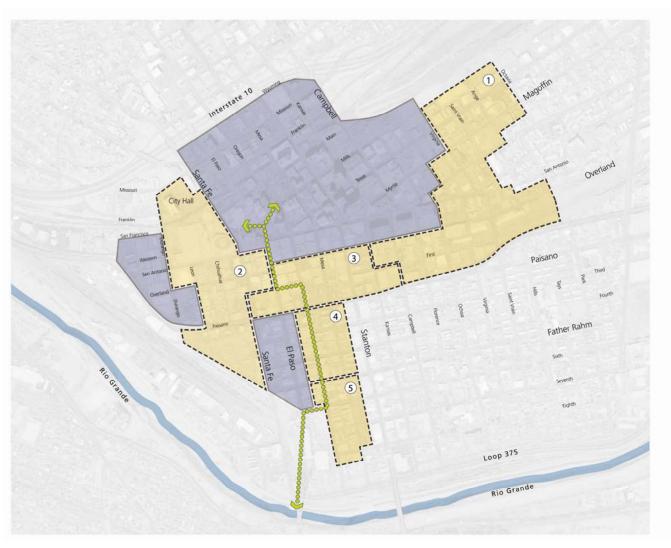
Structuring the Plan: The Framework



Structuring the Plan: The Finishes



Redevelopment and Incentive Districts

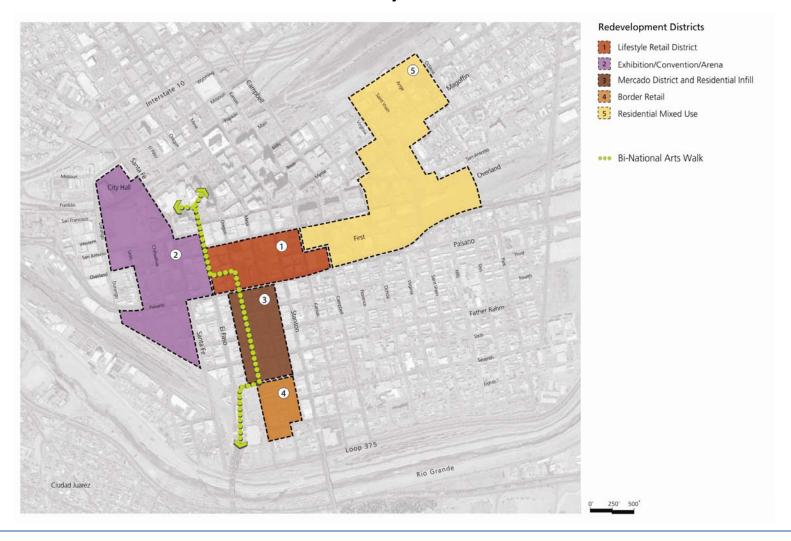


DOWNTOWN PLAN DISTRICTS

- (1) Mixed Use/Residential
- (2) Exhibition/Convention/Arena
- (3) Lifestyle Retail
- (4) Mercado
- (5) Urban Retail
 - Historic Incentive District
- Redevelopment District
- ••• Bi-National Arts Walk

Five Redevelopment Districts:

Each with a Different Focus and Objective



District 1: Lifestyle Retail



District 2: Convention/Entertainment/Arena



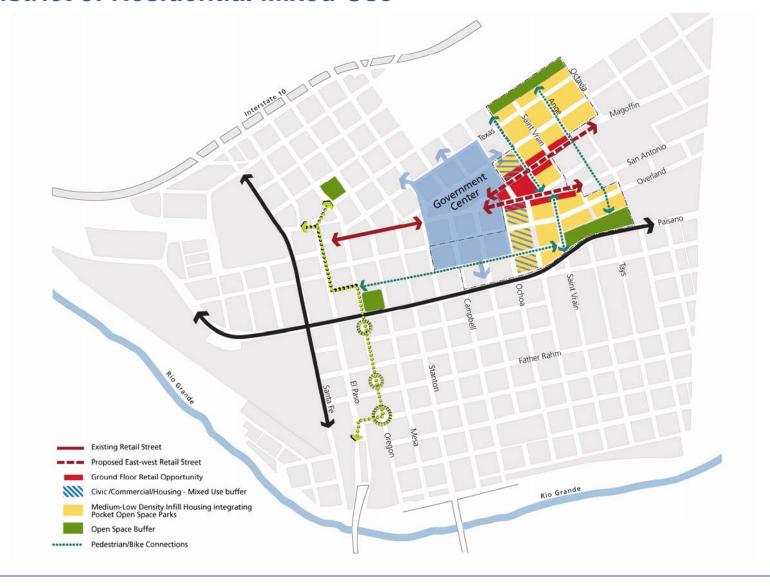
District 3: Mercado and Residential Infill



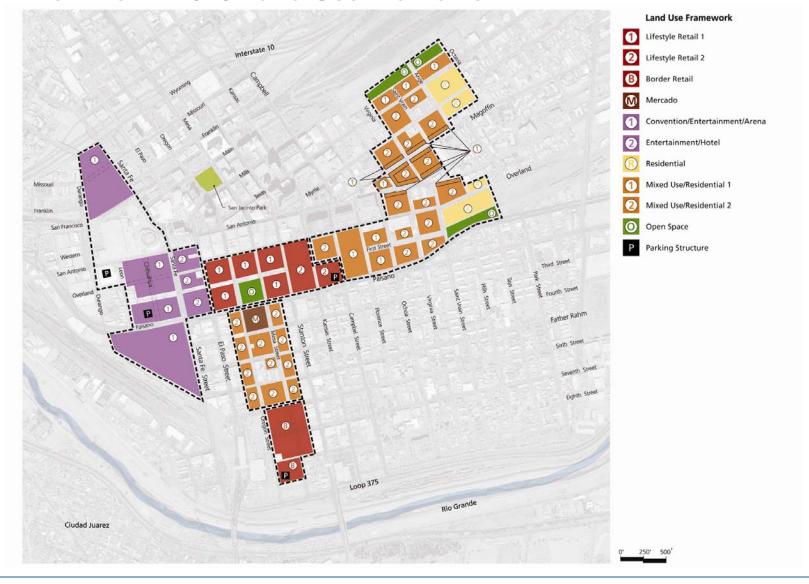
District 4: Border Retail



District 5: Residential Mixed-Use



Downtown 2015 Land Use Framework



Lifestyle Retail, The New Main Shopping Street

Intent:

Pedestrian oriented diverse retail core with vibrant ground floor activity

Permitted Uses:

Ground floor retail, retail/residential above

Allowable Uses:

Entertainment/office above

Massing/Height:

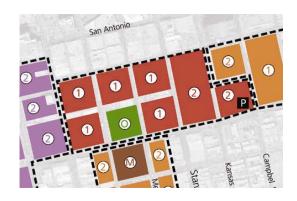
No setback, 3 to 6 floors





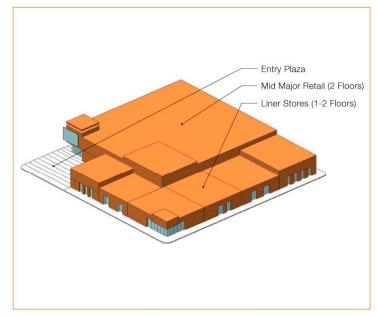
Top Shopping Street Bottom Pedestrian Street

Lifestyle Retail, The New Main Shopping Street





Full block study of residential over ground floor commercial and podium structure



Full block study of mid major retail lined with liner stores

Major Retail Anchor

Intent: Major retail anchor

Permitted Uses: Retail, upper floor

commercial

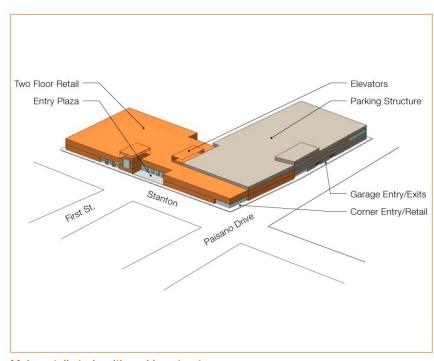
Massing/Height: No/variable setback, 2 to 3 floors





Top Chicago Bottom West Palm Beach

Major Retail Anchor







Border Retail

Intent:

Opportunity for major retail center or themed retail center at border location

Permitted Uses:

Large footprint retail, themed retail center

Massing/Height:

No/variable setback, 1 to 2 to 4 floors



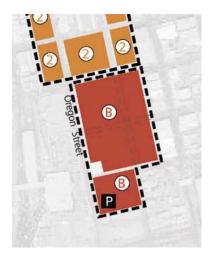


Top Chicago Bottom Los Angeles

Border Retail







Mercado: M

Marketplace for Local, Small and Unique Retailers

Intent:

Small flexible retail spaces in public market setting, accommodates variety of small specialty retailers, arts & crafts, farmer's market, etc.

Permitted Uses:

Public hall and/or exterior spaces serving small retail

Massing/Height:

Transparent structure, 25' to 40'

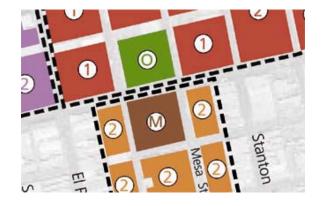


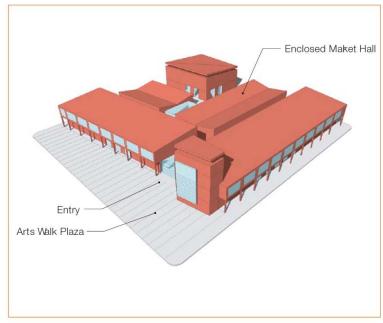


Top Santee Alley Bottom Market Hall

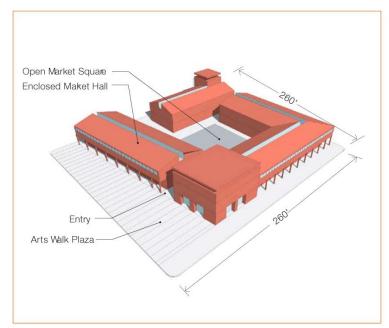
Mercado: M

Marketplace for Local, Small and Unique Retailers









Mercado study with open market court

Convention, Entertainment, Arena

Intent:

Create significant entertainment/event anchor connected to retail core and existing convention uses.

Permitted Uses:

Arena, hotel, ground floor retail

Massing/Height:

Massing scaled w/ setbacks, no height limit



Convention, Entertainment





Study of arena on Leon/Sante Fe Site (site B)

Hotel, Retail, Entertainment

Intent:

Hotel, entertainment and retail area bridges arena site with retail core

Permitted Uses:

Hotel, entertainment, ground floor retail

Massing/Height:

No setbacks, hotel tower, up to 6 six floor

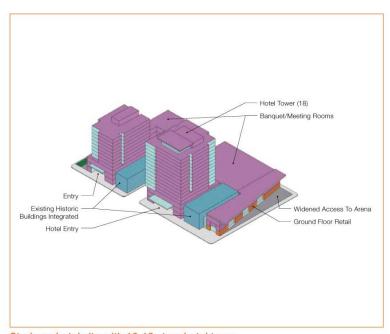




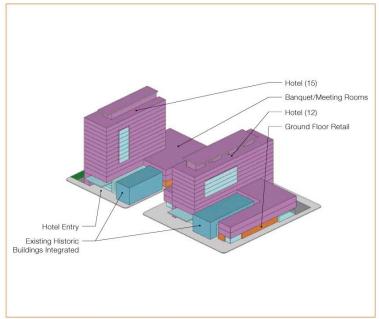
Top Boutique Hotel Bottom Multi-Plex Cinema

Hotel, Retail, Entertainment





Study on hotel site with 12-18 story hotel tower (core with rooms on all sides)



Study on hotel site with 10-15 story hotel (double-loaded corridor)

Mixed Use Residential/Urban Neighborhoods

Intent:

Higher density mixed use in traditional commercial corridors and adjacent to downtown retail core and government district

Permitted Uses: Medium/High Residential above Ground Floor Retail

Massing/Height: No setback, 2 to 6 floors

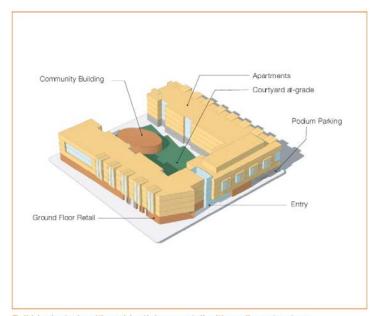




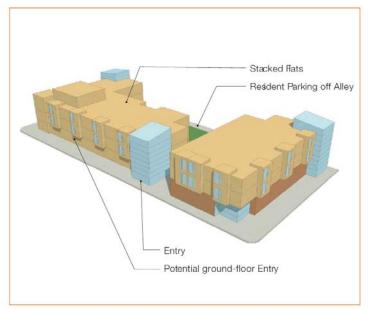
Top Lofts Over Food Market Bottom Apartments over Retail

Mixed Use Residential/ Urban Neighborhoods









Half block study with stacked flats and corner retail

Diverse Residential Neighborhoods

Intent:

New diverse market housing on infill sites with strong neighborhood presence, encourage additional corner retail

Permitted Uses: Medium density residential, selected ground floor retail

Massing/Height: No setback, 2 to 6 floors

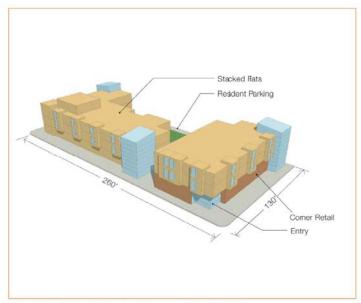




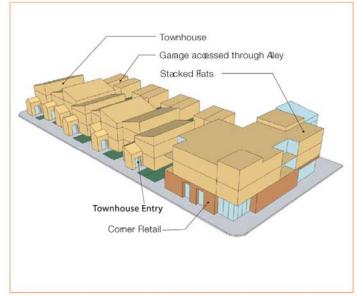
Top Residential Over Retail Bottom Adaptive-Reuse/Residential

Diverse Residential Neighborhoods









Half block study with townhomes and stacked flats over corner retail

Residential Transition Neighborhood

Intent:

Create solid urban residential neighborhoods that engage the street and provide transition to Magoffin Historic District

Permitted Uses:

Medium density residential townhomes and stacked apartments (15 – 25 du/acre)

Massing/Height: Minimum setback, 2 to 4 floors

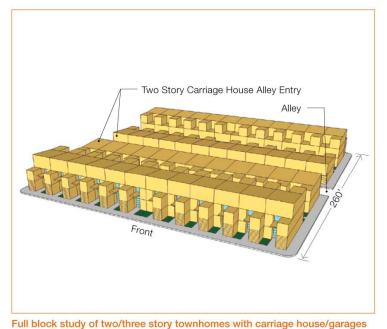


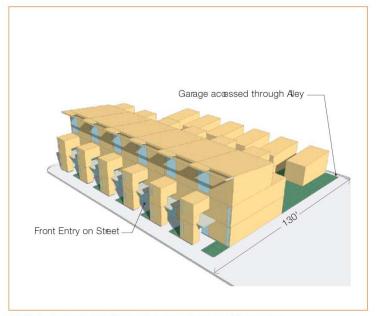


Top Attached Townhouses Bottom Row Houses, Stoop Entry

Residential Transition Neighborhood







Half block study with three story townhomes with garages

Arena Location Study

Three potential sites for a new major event venue

Arena Site Location Study

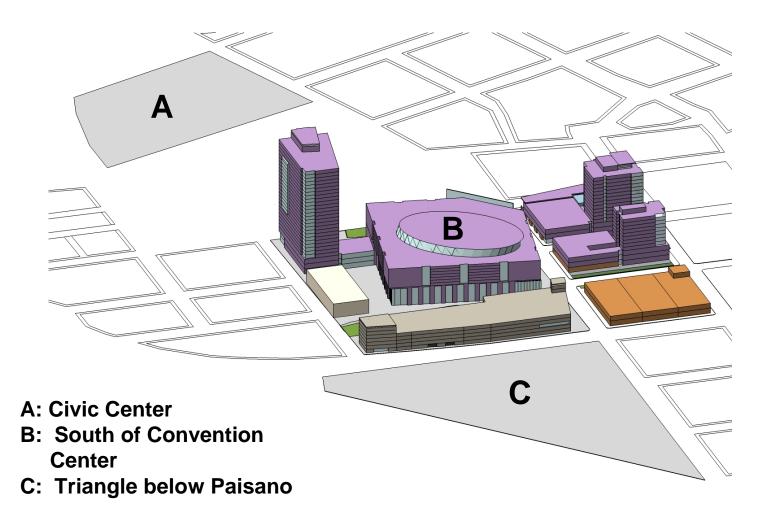




Issues:

- Site size/configuration
- Access vehicular/pedestrian
- Integration with Downtown Plan
- Impacts to existing uses
- Relationship to Convention Center
- Parking

Potential Arena Sites



Arena Location Study

Three potential sites for a new major event venue



potential hotel site

(E) fire station to remain

Center

Garage

Garage



Site A : Civic Center Site

Site B : Leon and Santa Fe Streets

Site C: Triangle below Paisano

Arena Location Comparative Matrix

| Site | Site Size | Vehicular Access | Pedestrian Access | Relationship to Downtown | Relationship to Existing Convention Facilities | Displacement of Existing Uses | On-Site Parking Accommodation | Distributed Parking Access | Parcel Availability | Hotel Accessibility | Retal/Entertainment Use Potential |
|--------------------------------|-----------|------------------|-------------------|-----------------------------|---|----------------------------------|----------------------------------|-------------------------------|---------------------|---------------------|--------------------------------------|
| Site A: Civic Center Site | Poor | Excellent | Poor | Poor | Fair | Fair | Fair | Poor | Excellent | Fair | Poor |
| Site B: Leon and Sante Fe | Good | Good | Excellent | Excellent | Excellent | Fair/Poor | Fair | Excellent | Fair/Poor | Excellent | Excellent |
| Site C: Triangle below Paisano | Excellent | Good | Poor | Fair | Poor | Excellent | Good | Fair | Excellent | Fair | Fair |

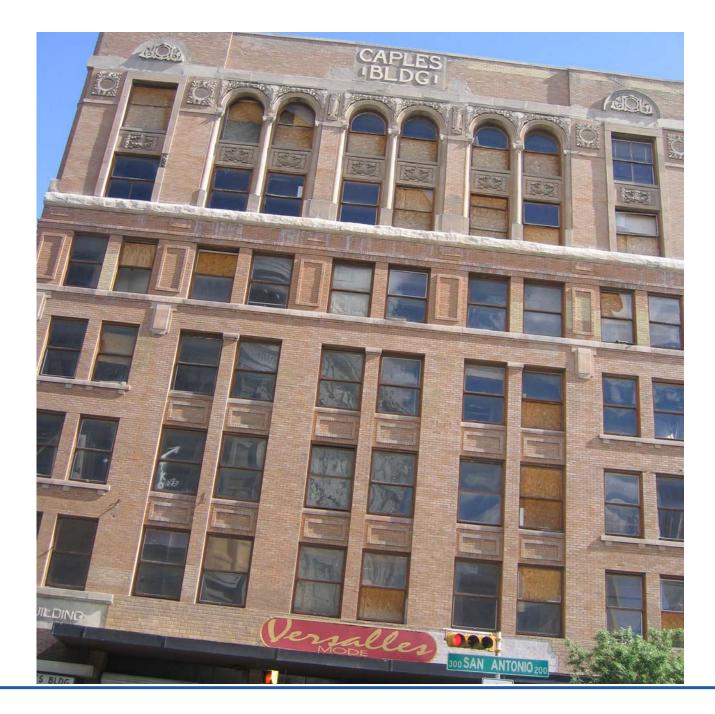
Design Guidelines and Standards

I. General Urban Design Guidelines

General Urban Design Guidelines

- 1. Emphasize El Paso
- 2. Create a Pedestrian-Oriented Downtown
- 3. Promote High Quality Architecture





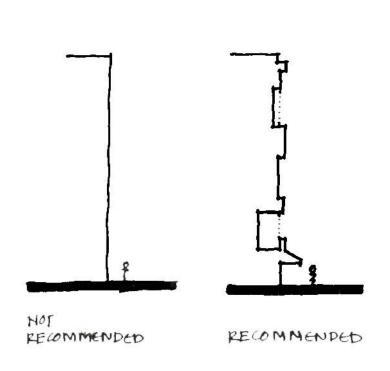


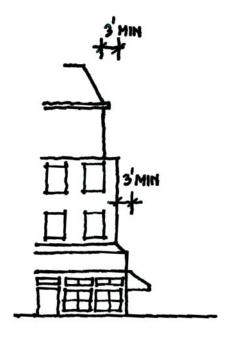


Create a Pedestrian-oriented Downtown: Orient Entries to the Street



Create a Pedestrian-oriented Downtown: Visually interesting building walls







Create a Pedestrian-oriented Downtown: Transparent and inviting storefronts



Create a Pedestrian-oriented Downtown: Moderate the scale of large-footprint buildings



Create a Pedestrian-oriented Downtown: Moderate the scale of large-footprint buildings



Promote High-Quality Architecture: Reflect the scale, massing, proportions, rhythm and attention to detail found in downtown.



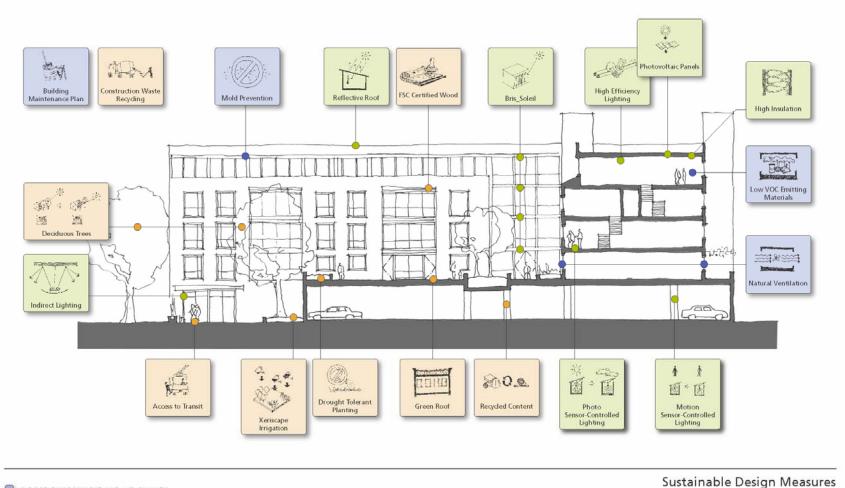
Promote High-Quality Architecture: Reflect the scale, massing, proportions, rhythm and attention to detail found in downtown.



Promote High-Quality Architecture: Articulate the building mass and façade



Promote High-Quality Architecture: Use high-quality materials



INDOOR ENVIRONMENT AND AIR QUALITY

ENERGY CONSERVATION AND EFFICIENCY

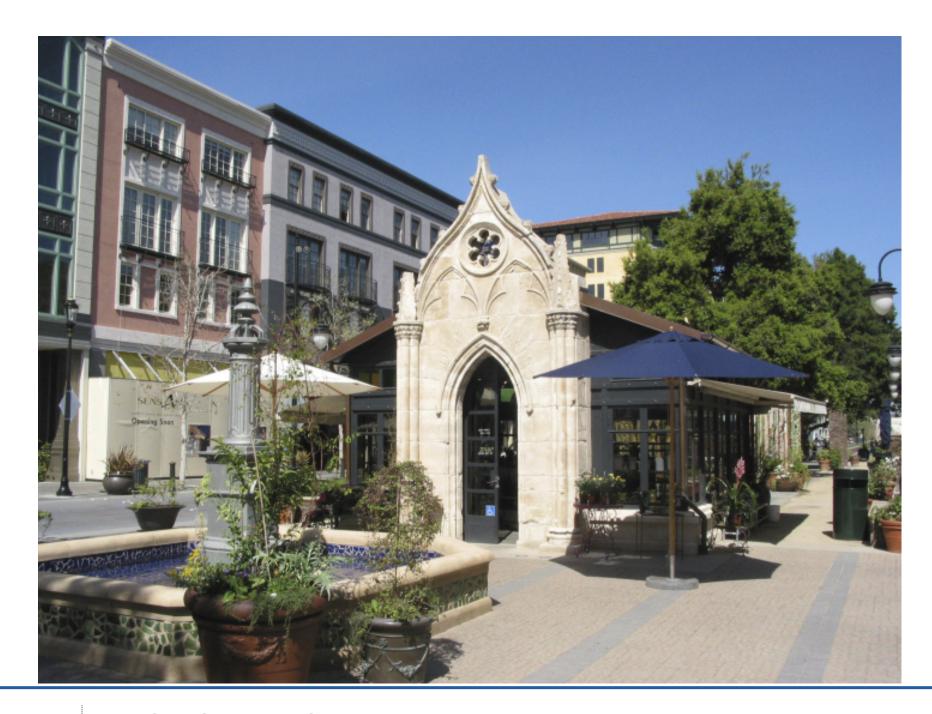
RESOURCE EFFICIENCY

II. Public Realm Plan

Public Realm Plan

- 1. Public Open Space
- 2. Pedestrian Network
- 3. Bi-National Arts Walk

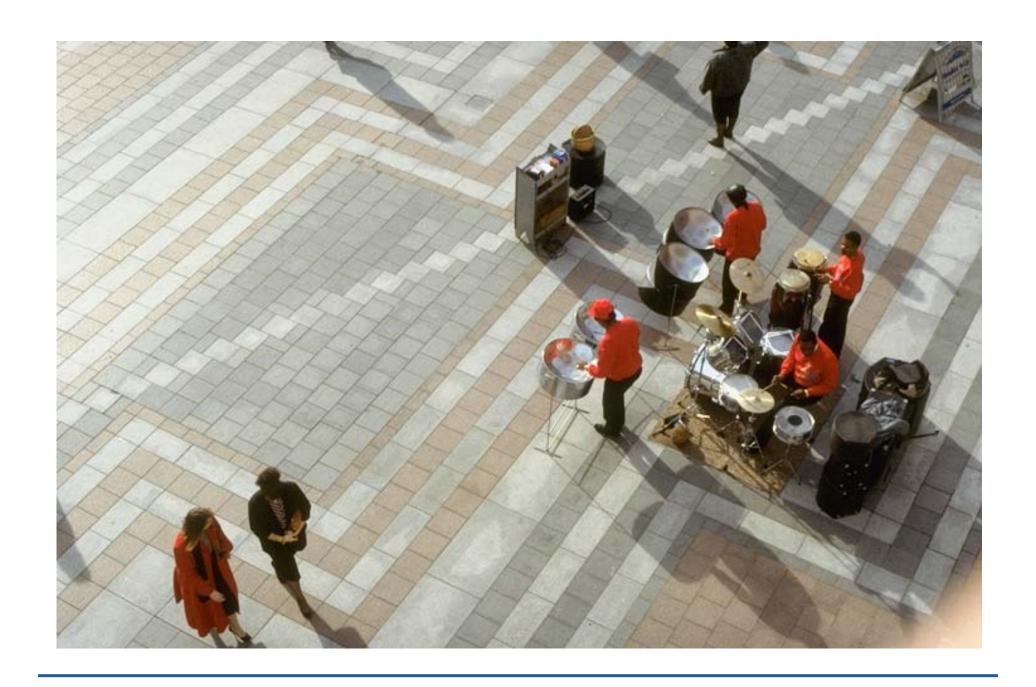




Public Open Space--First Street District



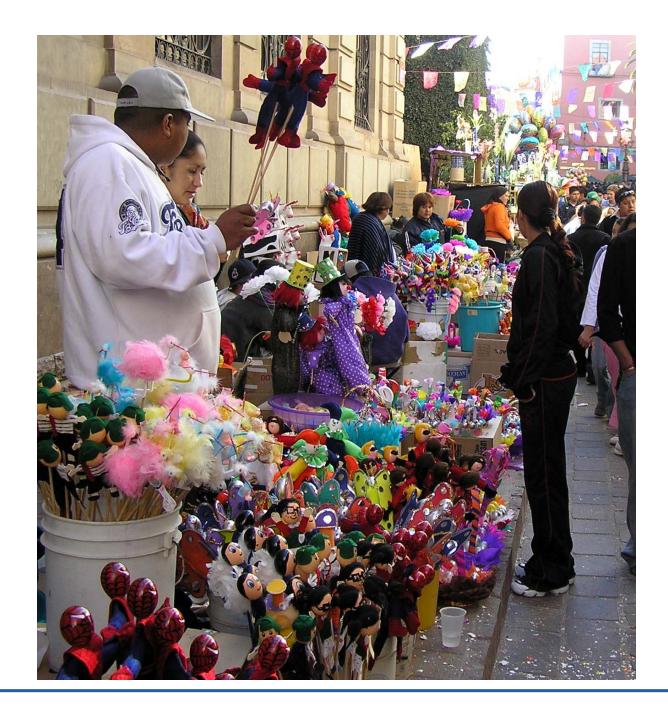
Public Open Space--First Street District



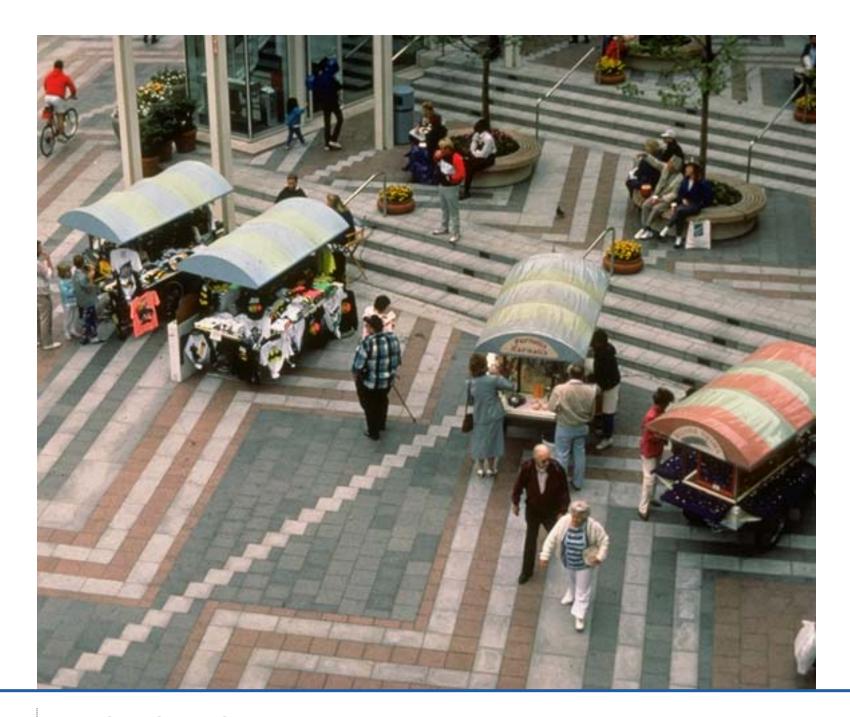
Public Open Space--First Street District



Public Open Space--Mercado District







Public Open Space--Santa Fe District





— Special Pedestrian Streets

First Street

El Paso

=== Secondary Pedestrian Streets

Third Street

Sixth Street

Stanton

Overland

Magoffin

San Antonio

Oregon

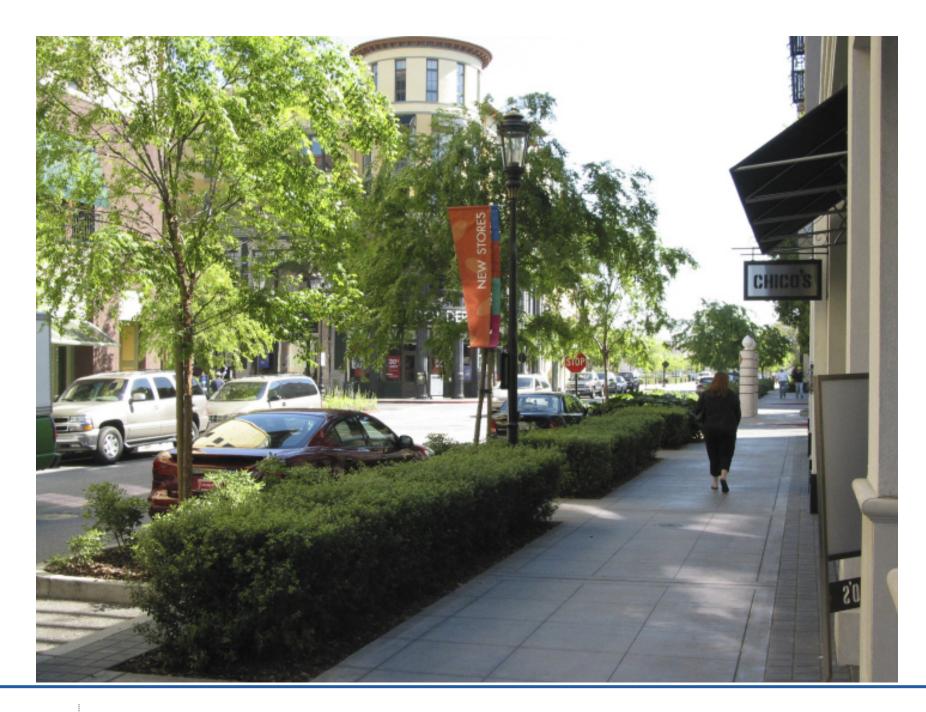
Santa Fe

· · · · Standard Pedestrian Streets



Downtown Pedestrian Network





Downtown Pedestrian Network



Downtown Pedestrian Network











Bi-National Arts Walk

III. Parking and Transportation Strategy

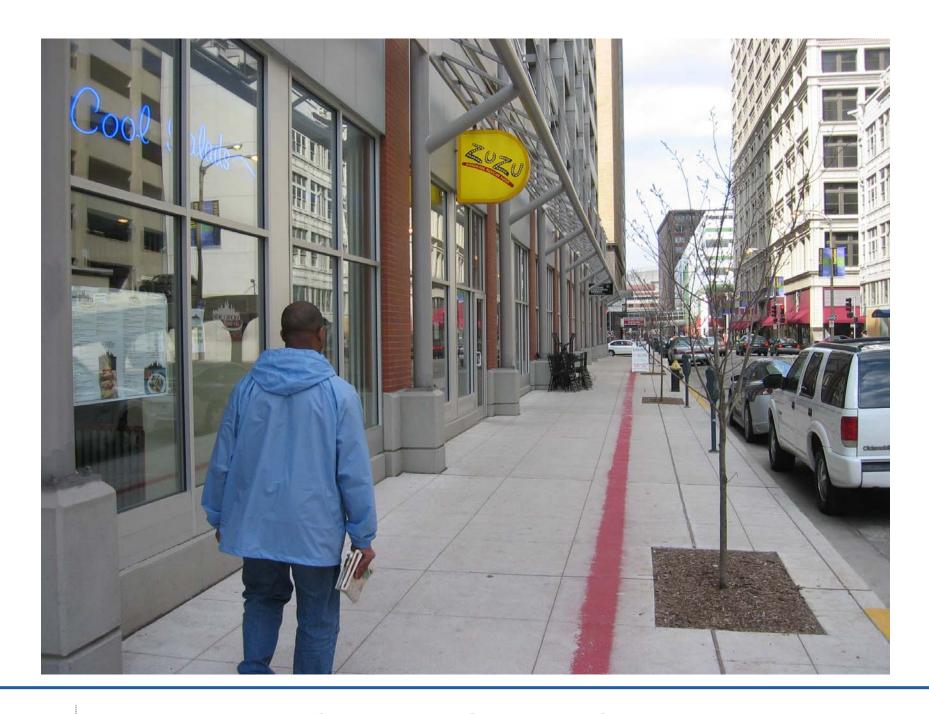
Parking and Transportation Strategy

- 1. Downtown Parking Districts
- 2. Parking Garage and Parking Lot Design Guidelines

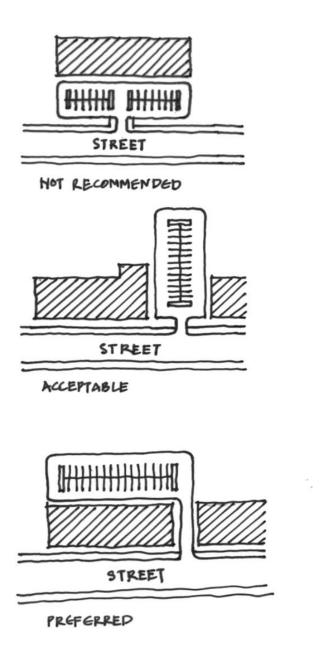








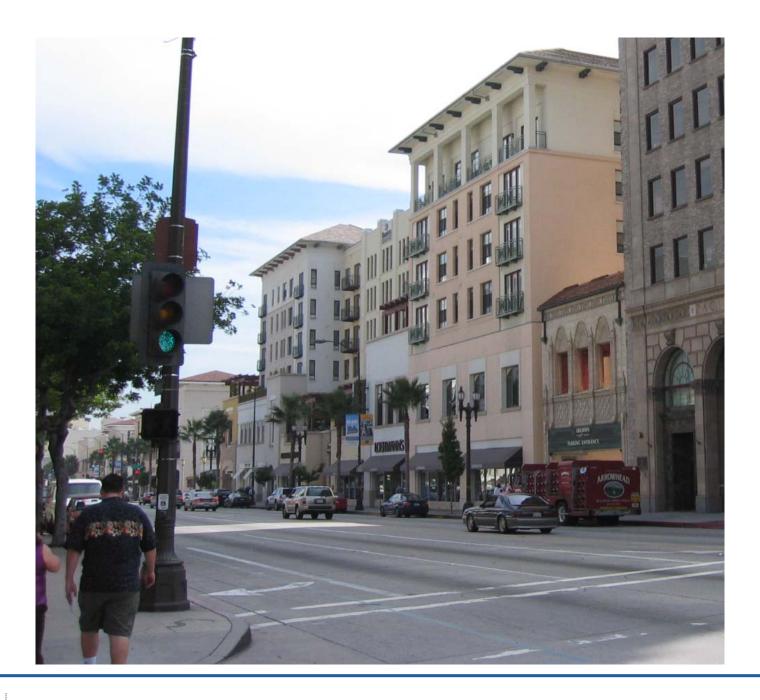
Parking and Transportation Strategy--Parking Garage Design Guidelines



IV. Districts



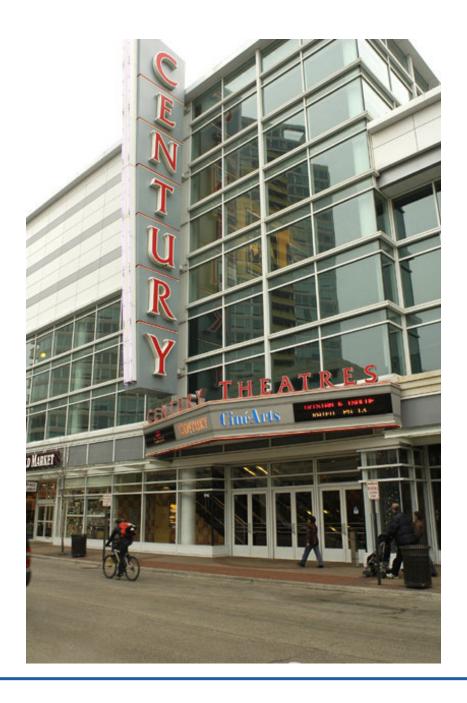
District 1: First Street Lifestyle Retail: Pedestrian-oriented First Street



District 1: First Street Lifestyle Retail: Blend anchor retail into the district



Santa Fe District: Active Santa Fe Street





Santa Fe District: Integrate the Arena



Mercado District: A dynamic Mercado



Mercado District: Build on neighborhood character and coordinate with Segundo Barrio planning









V. Building Types and Forms



Building Types and Forms: Single Family









Building Types and Forms: Duplex, triplex, quadplex







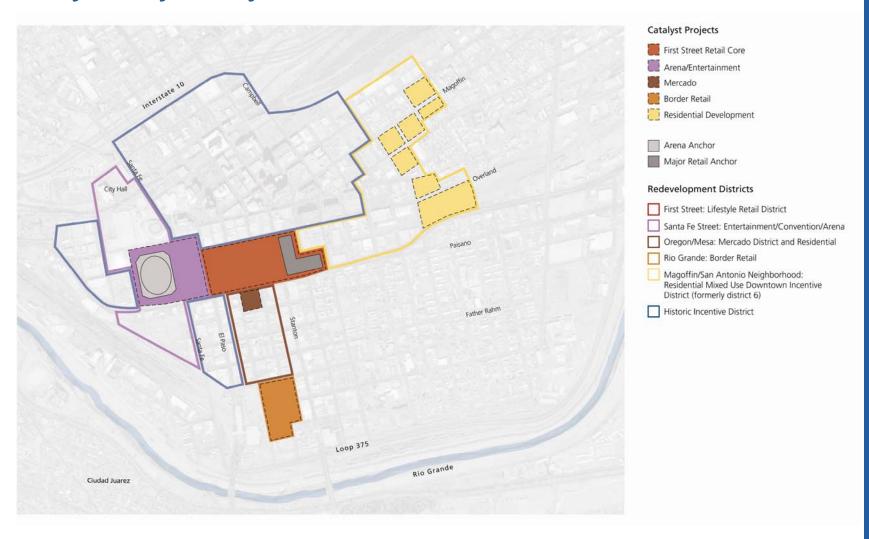


Action Plan

Implementation Strategy

- Focus on attracting early and significant private sector investment to targeted areas of downtown
- Clear public framework of improvements that must accompany the new private investment
- Package of incentives and policies that will encourage and energize continued and more expansive investment

Key Catalyst Projects



Implementation Options and Timeframe

| | 3 Year Action Plan and Beyond | | 2006 | | | | | v | | 200 | 07 | | | - 32 | 20 | | 0.5 | -52 | - 0 | 2008 | 3 | -00-0 | | -2.56 | -02-00 | | 2009 | | |
|-------|--|---|------|---|-----|---|---|---|---|-----|----|---|---|------|----|---|-----|-----|-----|----------|----|-------|-----|-------|---------|-------|------|-----|-----|
| | | S | O N | D | J | F | М | Α | М | J | J | Α | S | 0 | N | D | JF | M | A M | J J | A | s o | N D | JF | M | A M | 1 1 | A S | 0 1 |
| ase (| | _ | | | | | | | | | | | | | | _ | - | | | | | - | | | | _ | | | |
| 1 | Approve Downtown Plan | | | | - | - | | | | | | | - | | | | - | ++ | - | - | - | - | - | - | - | | | - | - |
| 2 | Establish Public Funding Mechanisms | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | City Establish Redevelopment Office/Corporation | | | | | | | | | | | | | | | | | Ħ | | | | | | | | | | | |
| 4 | Prepare/Approve "Special Districts" | | | | | | | | | | | | | | | | | | | | | | | | | | | # | |
| 5 | Define Catalyst Projects / Prepare Project Phasing Plan | 1 | | - | 0 | | | | | | | - | - | | | - | - | ++ | - | | ++ | + | - | - | +++ | | | + | - |
| | Detailed Project Description(s) | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Detailed Cost Analysis | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Market Analysis/Project Pro Forma | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Public Improvement Requirements | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Relocation Plan | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | ľwo | | | | 777 | | | | | | | | | | | | | | | | | | | | | | | | |
| 1 | Determine Public Funding Requirements | | | _ | - | | | | | | | | - | | | | | | -11 | \vdash | | - | - | | \perp | | | _ | |
| 2 | Prepare Incentive District Package | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | Prepare Developer Solicitation Package | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | - | | _ | | | | | | | - | | | - | | | 4 | |
| 4 | Issue RFP's for Catalyst Projects | 1 | | - | - | | | | | | | | - | | | | - | + | + | H | + | + | - | - | - | - | | - | |
| 5 | Prepate Design/Bid for Public Improvements | | | | | | | | | | | | | | | | | | | | | \pm | | | \pm | \pm | - | | |
| | Three | | | | | | | | | | | | | | | | | | | | | | | _ | | | | | |
| 1 | Evaluate/Select Master Developer | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| _ | er and the section of | - | | - | - | | | | | | | | | | | | - | - | - | | - | - | | - | | | _ | _ | |
| 2 | Coordinate Public/Private Improvements | - | | - | - | | | | | | | | | | | | | - | | | | - | | | - | - | | - | - |
| 3 | Design/Construction Administration | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 4 | Administer Incentive District Project Applications | | | | | | | | | | | | | | | | | | | | | | | - UN | | | | | |
| ise f | our | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 1 | Repeat Phase Two and Three for Catalyst Projects | | | | | | | | | | | | | | | | | | | | | | | 0.00 | | | | | |

Options for Phase One Implementation Actions (0 – 9 Months)

- 1. Approve Downtown Plan (CPC and CC)
- 2. Establish Public Funding Mechanisms
- 3. Establish Redevelopment Office / Corporation
- 4. Prepare Mixed Use Overlay for Downtown Plan Area
- 5. Define Catalyst Projects and Prepare Project Phasing Plan

Detailed Project Descriptions
Detailed Cost Analysis
Public Improvement Requirements
Market Analysis/Project Pro Forma(s)
Relocation Plan



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